

Giffard Memorial Hospital, Nuzvid Dr. Edwin Raj – Chief Medical Officer



Quality Improvement Project on Managing High Workload among the Healthcare Workers

- The health care workers experienced tremendous physical pressure, excessive workload leading to increased mental stress
- Hospitals have few nurses, did double or triple shifts, which was frustrating
- A higher work assignment led to frustration among health professionals
- Experienced physical and emotional exhaustion related to a sense of helplessness, increased patient workload, and lack of personal protective equipment





- To identify the different challenges faced by healthcare personnel during pandemic COVID-19
- To explore perceptions of the sources of stress in the early stages of the corona virus pandemic

Overflow of patients

Materials

Shortage of Beds

Lack of PPEs

Long working hours

Increased rate of/ Infection

People

High Workload among HCWs

Decreased

Workload

among HCWs

No social acceptance

Increased N:P ratio

Fear of Infection/

Environment

Process

Materials Process

Increased Beds Sufficient Supply of PPEs

Staggering shift duties

Deployed student Nurses Respected the frontline

Managed patients

workers Decrease in mental/ Decrease in transmission stress

People

Environment

PDSA CYCLE

PLAN:

To conduct a survey to evaluate the high workload among the health professionals

Act:

- Continuity of practices
- Keep employee motivated
- Review employee satisfaction

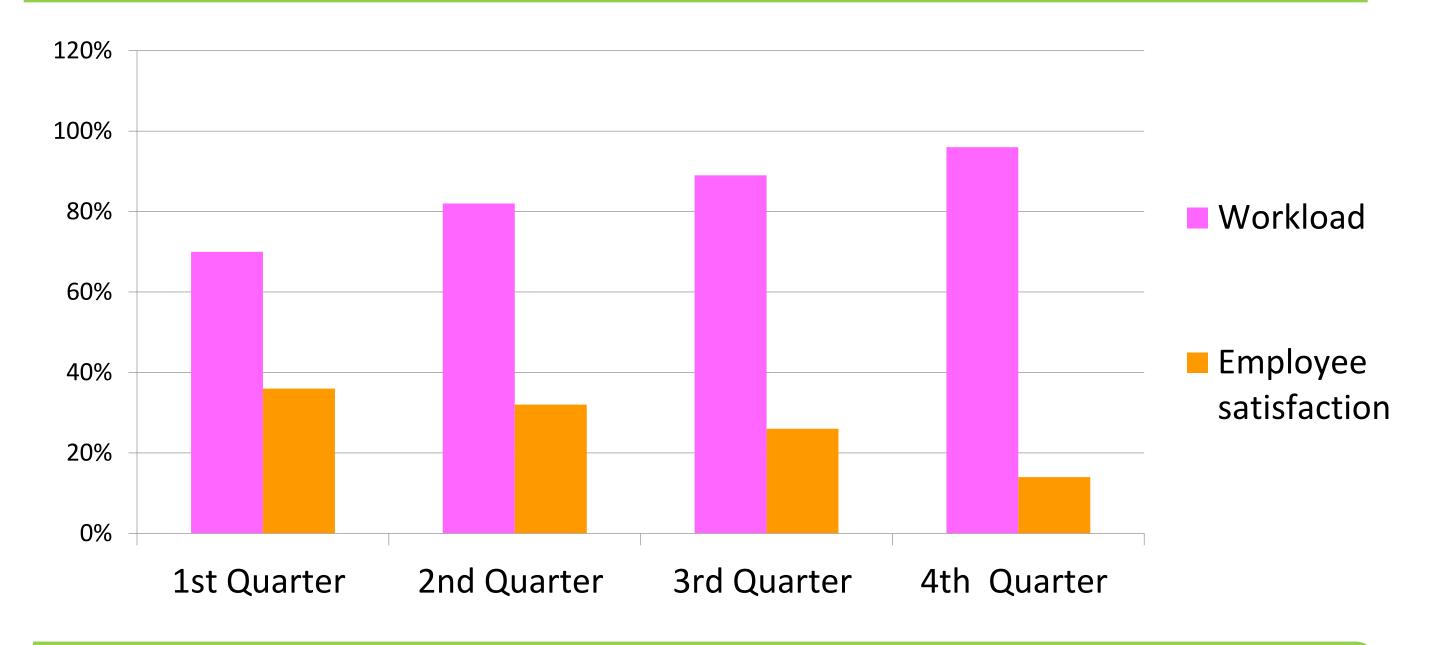
Do:

techniques to relieve stress Motivate staff with Incentives and reward system

Study:

The data collected to be evaluated & monitored at frequency of every two weeks

GRAPHICAL PRESENTATION OF EMPLOYEE SATISFACTION & HIGH WORKLOAD BEFORE THE STUDY



TRACKED A QUALITY PARAMETER

QI Indicator	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
Workload	70%	82%	89%	96%
Employee satisfaction	36%	32%	26%	14%

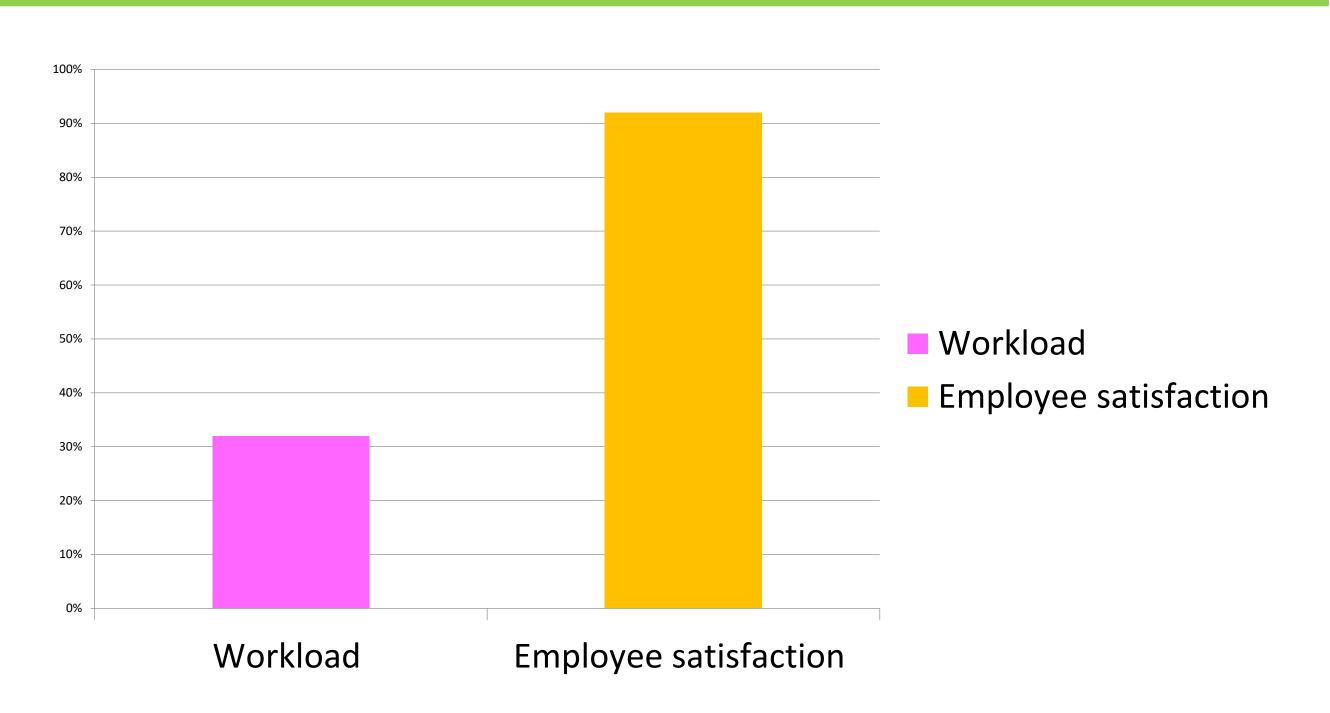
RESULTS

 According to the survey, 50% of respondents experienced severe depression and faced issues of social acceptance. Employee infection rate increased and shortage of manpower arised. As result, there was long working hours leading frustration and lack of appreciation.

SUMMARY

- At the end of the study, the employees decreased the workload by staggering duties ,deployed student nurses to assist in nursing care and medical interns in medical care.
- Created awareness of the valuable contribution of health professionals which led to decreased mental stress and improved productivity of work

GRAPHICAL PRESENTATION OF EMPLOYEE SATISFACTION & HIGH WORKLOAD AFTER THE STUDY







FUTURE PLAN

- Continuous motivation and support for health Professionals
- Recognize, reward and appreciate the employees
- Evaluate the percentage of workload with Periodic PDSA cycles
- Provide incentives based on the management of workload