Enhancing Patient Care, Efficiency, and Clinical Outcomes: Transitioning from Hybrid Records to a Fully Integrated EMR System Jayeon Hwang, CPA, MBA, MPH / Denny Hong, MD, MPH Kendu Adventist Hospital



1. REASON FOR ACTION

Kendu Adventist Hospital currently utilizes a hybrid medical record system that involves both paper and electronic records which presents several challenges:

- Data duplication and inconsistent records
- Inter-department coordination and communication issues
- Medical errors and inaccurate reporting
- Discrepancies in inventory tracking and stock reconciliation
- Decreased staff efficiency and productivity.

2. CURRENT STATE

Patient Registration	Medical Examination 📫 & Treatment	Inter- departmental 📫 Coordination	Patient Discharge and 属 Follow-up	Inventory Tracking and Reconciliation
Receptionist creates patient encounter in the computer and simultaneously on paper.	Orders (lab tests, imaging) and diagnoses are recorded both in the computer and on paper.	Orders are shared with relevant departments (lab, imaging, pharmacy) through both record systems	Discharge/After- visit summary is prepared with paper records. Patient billing is done with both record systems.	Discrepancies occur between paper and EMR, resulting in inaccurate stock. Reconciliation is time-consuming and error-prone.

3. TARGET STATE

	increased ingri-quar	ity and reliable pat		
1 aras	-	-	xisting workflows	8.
	and provide comprehensive training for all staff members, Then we expect to improve operational efficiency and productivity, reducing the time spent on			0. Impa 1.E
	Inventory Control			2.E 3.F
	EMR system to track we expect to achiev	k and manage med ve real-time invento	ical supplies, Then ory visibility, reduce	4. I
	management efficiency.			
	Do	S TUDY	Аст	9.
Identify goals, assemble the team, assess the current state, select EMR	Implement EMR in a pilot department, conduct staff training, monitor	Analyze pilot data, gather staff and patient feedback, review success metrics_identify	Adjust plan based on feedback and data, roll out EMR to other departments.	
transition plan, set metrics	KPS, and collect feedback	areas of improvement	monitor and refine processes	
 Clear objectives and plan, informed selection and preparation, defined KPIs for success measurement 	Effective pilot implementation, trained staff, initial data for evaluation	Identification of issues and improvement areas	Improve plan, continuous optimization, fully integrated EMR system	
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4. GAP ANALYSIS

	Hybrid System	Fully Digital System		Task	What	By Who	By When
Data Accuracy & Consistency	Prone to human errors. Inaccurate data due to lack of standardization	Reduced errors; accurate data due to structured formats		1. Planning	Define goals, scope, timeline, and KPIs	Project Manager	Month 1
Efficiency & Productivity	Time consuming to update and maintain records	Streamlined workflows with automated processes		2. Team	Form transition team and select EMR system	Executive Leadership	Month 2
Data Security and Privacy	Vulnerable to physical damage/theft, difficult to track; unauthorized access	Enhanced security measures (encryption, access controls), easy to track and audit records		Assembly			
Inventory Control	Manual tracking of inventory levels, difficult to get real- time inventory status leading to stockouts	Real-time inventory updates, easy access to real-time inventory status for timely reordering and reducing stockouts		3. Pilot Phase	Implement EMR in pilot department, train staff, migrate data	IT & Pilot Team	Months 3-4
5. SOLUTIONS APPROACH Data Accuracy and Consistency		4	4.Monitor & Adjust	Track KPIs, gather feedback, refine plan	Project Manager & Team	Month 5	
			5. Full Rollout	Implement EMR in all departments, ongoing training and support	IT & Transition Team	Months 6-9	









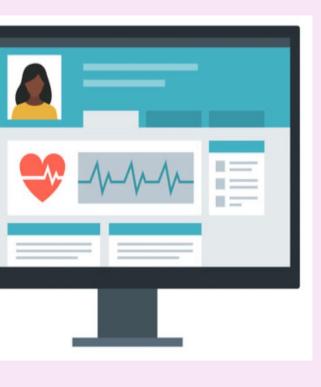
7. COMPLETION PLAN

CONFIRMED STATE

pact of fully digital EMR on Key Performance Indicators

- .Data Entry Time: Measured in minutes per patient record.
- **.Error Rate:** Percentage of data entry errors.
- .Record Retrieval Time: Measured in minutes.
- **Inventory Accuracy:** Percentage of accurate inventory records.
- .Staff Productivity: time taken to complete various clinical and administration tasks

INSIGHTS



Implementing an EMR will significantly improves efficiency, accuracy, and overall productivity, while enhancing data security and patient engagement. New ideas to sustain and spread these changes include developing robust support networks for staff, incorporating patient feedback, and leveraging advancements to drive improvement and innovation in patient care.